

2026 operating forecast

Revised management forecast | Existing operations and Gambler acquisition only. Conditional new projects follow separately. This replaces the old operating allowances; it is not a board-adopted budget.

Cost category	Jan-Sep	Oct-Dec	Full year
Farrier	\$4,550.00	\$1,516.67	\$6,066.67
Veterinary / wormers	\$2,000.00	\$1,000.00	\$3,000.00
Purchased feed	\$3,000.00	\$1,000.00	\$4,000.00
Feed delivery	\$400.00	\$0.00	\$400.00
Vee: grant-services share	\$1,575.00	\$0.00	\$1,575.00
Vee: marketing share	\$1,575.00	\$0.00	\$1,575.00
Website build	\$3,000.00	\$0.00	\$3,000.00
Website service	\$500.00	\$300.00	\$800.00
Google Workspace charges	\$132.78	\$126.00	\$258.78
ChatGPT subscription	\$1,260.00	\$600.00	\$1,860.00
Business phone	\$900.00	\$300.00	\$1,200.00
Internet / utilities	\$900.00	\$300.00	\$1,200.00
Adobe	\$180.00	\$60.00	\$240.00
Truck insurance: 90% share	\$1,089.86	\$363.29	\$1,453.14
Meals / practice-clinic costs	\$313.26	\$86.74	\$400.00
Contingency	\$0.00	\$500.00	\$500.00
Operating subtotal	\$21,375.90	\$6,152.69	\$27,528.59
Gambler acquisition	\$1,500.00	\$0.00	\$1,500.00
Base cost forecast	\$22,875.90	\$6,152.69	\$29,028.59

October-December figures are proposed allowances, not incurred costs or secured funding. Feed projects the YTD average; veterinary, meals and contingency retain prior planning allowances. Vee is paused through December. Website, Adobe and other recurring services assume current rates continue. No Zoom renewal is forecast. The base includes the provisional ChatGPT allocation and excludes noncash support. Figures calculate on unrounded amounts; displayed sums may differ by one cent.

Program funding priorities

Conditional project	Target	Basis
Retrieve two trained organizational horses	\$4,000	Travel, lodging and return trip; funding-dependent
Two equine clinics	\$6,000	Two at \$3,000; minimum six participants each, safe capacity permitting
Professional canine training	\$30,000	Founder estimate for at least two dogs; trainer scope/quotes pending
Total separate project targets	\$40,000	Not committed or guaranteed 2026 delivery

The base 2026 cost forecast is \$29,028.59. These \$40,000 conditional projects are additional funding goals, not scheduled expenditures in that base. They support both equine and canine programs. The three-person dog-pairing goal is not represented as a fully priced three-dog program. Dogs require funding and suitable participants; clinics require funding and safe delivery capacity.

Future staffing target

Separate annual gross salary target: \$90,000 before employer costs. This is excluded from all totals, is not current compensation and remains subject to funding, roles and approvals.

Funding and use controls

No future founder support, pending grant or sponsorship is counted as committed revenue. Historical donations and in-kind support are not available cash. The \$42 September Workspace bill is unpaid and separate from the \$126 forecast for October-December service. Current cash, other unpaid balances and grant restrictions must be checked before calculating a net funding gap.

Overwatch funding percentage

For the official application, the identified \$2,500 state grant divided by the \$29,028.59 base annual cost forecast equals 8.61%. United Way and federal receipts identified in reviewed records are zero. Conditional projects and proposed salaries are excluded from that denominator. The separate Overwatch request remains \$10,000 for prospective eligible costs over one year after award.